Are Institutes Always Effective in Pursuing Goals?

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key words

institutional theory, scientific research, environmental industrial policy, expert assessment system The article discusses the problem of the ineffectiveness of formal institutions. Authors describe the main functions of institutions. They analyze the ineffectiveness problem using practical examples of (1) the development of publication activity of higher educational establishments and research organizations and (2) the development of the technological regulation in the field of environmental conservation. The article demonstrates that the ineffectiveness is primarily caused by the incorrect goal setting or incorrect understanding of the goals initially (while forming an institute) formulated. Authors suggest approaches to solving the problem, including (1) institutional monitoring of intermediate results of institutions achieving their goals; (2) consistent conjugation of strategic goals and soft (informal) institutions; (3) strengthening the interaction of actors and stakeholders involved in achieving the strategic goals established by the state.

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