

On the Sustainability of International Supply Chains of Enterprises in Sanctions Context

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Anti-Russian economic sanctions disrupt the functioning of international supply chains, primarily for defense industry enterprises. Import substitution allows replacing foreign resources with domestic products and eliminating dependence on foreign suppliers. But this is a long-term strategy, so it must be complemented by tactical tools that quickly eliminate disruptions in the functioning of international supply chains.

We have developed a list of tactical and strategic tools, as well as a unified model for their use in managing the sustainability of international supply chains for defense industry enterprises. Tactical tools can be compensatory, i.e. eliminating disruptions without changing international supply chains, and transformational, which change existing supply chains. We believe that it is necessary to develop requirements for the use of tactical and strategic tools to eliminate the problems of the functioning of international supply chains in the defense industry. In addition, it is necessary to develop a regulatory and legal framework that allows including additional costs, inevitable when using these tools, in the cost of products of defense industry enterprises.

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